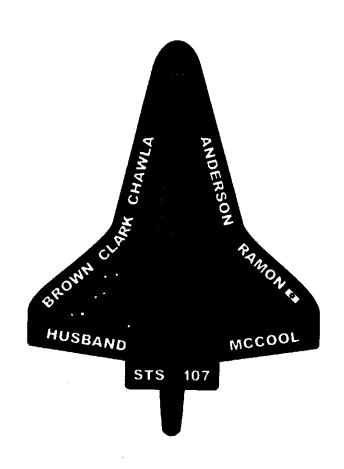
#### **NASA**

#### **SECTION 25**

#### STS-107 Flight Readiness Review January 9, 2003



#### STS-107 Flight Readiness Review January 9, 2003

#### <u>Agenda</u>

Introduction

Manager, Launch Integration

**Mission Operations** 

Director, Mission Operations

APM, Flight Operations, SFOC

EVA

Manager, EVA Project

Flight Crew

Director, Flight Crew Operations

Space and Life Sciences

Director, Space and Life Sciences

**Program Integration** 

Flight Manager

Manager, Space Shuttle KSC Integration
Manager, Space Shuttle Systems Integration

Manager, Space Shuttle Customer and Flight Integration

APM, Program Integration, SFOC

Payload Processing

**Director of ISS/Payloads Processing** 

External Tank

Manager, External Tank Project

**RSRM** 

Manager, Reusable Solid Rocket Motor Project

SRB

Manager, Solid Rocket Booster Project

APM, SRB Element, SFOC

SSME

Manager, Space Shuttle Main Engine Project

Vehicle Engineering

Manager, Space Shuttle Vehicle Engineering

APM, Orbiter Element, SFOC APM, Flight Software, SFOC APM, FCE/EVA, SFOC

Ferry Readiness

Ferry Operations Manager

Shuttle Processing

Director of Shuttle Processing APM, Ground Operations, SFOC

APM, Integrated Logistics, SFOC

Range

United States Air Force

**DDMS** 

Director, DDMS

Space Shuttle SR&QA

Manager, Safety, Reliability and Quality Assurance

**Exception/Action Summaries** 

Manager, Launch Integration

Readiness Poll

Associate Administrator, Office of Space Flight

# MISSION OPERATIONS DIRECTORATE FLIGHT DIRECTOR OFFICE



MISSION OPERATIONS

FLIGHT READINESS REVIEW

January 9, 2003

DA8/P.L. Engelauf DA8/K.B. Beck

#### <u>Agenda</u>

- Mission Summary
- Shuttle Flight Software
- Flight Design & Ascent Overview
- Flight Procedures
- Joint Operations Integrated Procedures
- Crew Training
- Flight Controller Training
- Significant Flight Rules
- Special Topics
- Open Work
- Network
- **USA Flight Operations**
- Readiness Statements

To Be Presented

No Issues

No Issues

No Issues

No Issues

No Issues

No Issues

To Be Presented

No Issues

No Issues

To Be Presented

To Be Presented

Included



#### Flight Director Office NASA Johnson Space Center, Houston, Texas MISSION OPERATIONS DIRECTORATE

### **Mission Summary**

STS-107 FRR/MOD

## STS-107 Shuttle Overview

- OV-102 Columbia
- Crew (dual shift 24 hour onboard operations)
- Red Team

• CDR • MS4 Rick Husband Laurel Clark PS1 MS2 Ilan Ramon Kalpana Chawla

Blue Team

Willie McCool

MS1 Dave Brown

MS3/PL CDR Mike Anderson

- 39° Inclination, Launch Date 1/16/03
- Launch Window Open 15:39 GMT, 10:39 EST
- Launch Window Close 18:09 GMT, 13:09 EST (2 ½ hour crew on backs)
- Mission Duration 16+2
- Orbiter Software OI-29

Landing 2/1/03, 13:49 GMT, 8:49 EST (15/22:10 MET)

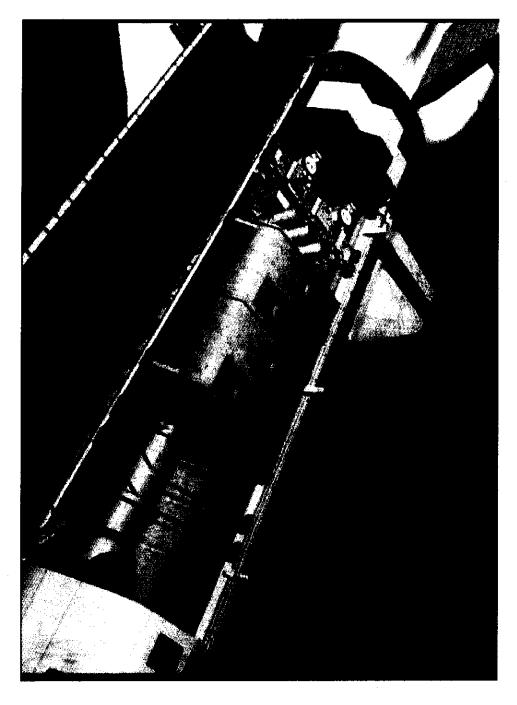
Lighting

Launch, RTLS, EOM, TAL (early in window) – Light

TAL (late in window) – Dark

STS-107 FRR/MOD

## STS-107 Cargo Overview



STS-107 FRR/MOD 5

## STS-107 Mission Priorities

- SPACEHAB
- Commercial Payloads (10)
- ESA/NASA Sponsored Payloads (4)
- NASA/ISS Sponsored Payloads (1)
- NASA/Code U Sponsored Payloads (13)
- FREESTAR (6)
- MEIDEX, SOLCON, SOLSE, CVX, LPT, SEM
- RAMBO (no in-flight requirements)
- DTO 700-14 MAGR GPS
- DSOs (no in-flight requirements)

Note: SIMPLEX deletion from Flight Rules
Annex Priorities via Pen & Ink

# STS-107 Mission Overview

- FD1 Launch, post-insertion
- Blue Team sleep at 4hrs MET
- Red Team SHAB Activation and Setups, ARMS
- Blue FD2 SHAB Setup completion
   FD2 through FD15 Science
- FD7, 13 off-duty
- FD16 Exp. deact, cabin stow, FCS C/O, RCS Hot Fire
- FD17 SH Teardown and Entry Prep, Deorbit/landing

# STS-107 New or Unique Operations

- Unique Multi-discipline international research mission
- Highly integrated timeline with dual shift operations
- Simo execute and replan
- Interactive SPACEHAB POCC
- ~250 attitude maneuvers to satisfy FREESTAR and SPACEHAB rooftop payloads
- ~300 Science critical periods driven by command, data, and video requirements
- 1st flight of SPACEHAB Research Double Module
- New/enhanced systems capability to support science activities Significant use of Ku-band system for return and forward link
- Experiment commanding 1st time use of this link
- Data
- , Video
- Condensate collection requires Orbiter CWC dumps
- Rooftop payloads attitude and pointing constraints

# STS-107 New or Unique Operations (cont)

- 1st use of Digital TV for Payload Science Objectives
- Used to record and downlink MEIDEX Xybion radiometric camera
- DTV ground equipment on loan to Goddard to obtain MEIDEX digital video in real-time
- 「DRS Scheduling and Conflict Resolution
- ~300 critical periods for science critical cmd/data/video, ~70% of the mission falls in the "Critical" category for network scheduling
- Agreement with Network to attempt to resolve TDRS conflicts internally at JSC before requesting time from other network users

# Flight Rules: TAL Rain Shower Update

- Availability of new Spanish radar data makes it possible to consider similar rain shower exceptions for TAL as allowed for RTLS
- Previous Spanish radar data was only at a single altitude and not sufficient to implement rain shower exception rule
- New source of radar data can be used but at a lower frequency and potentially less reliability than the CONUS radar data used for RTLS
- Sufficient confidence to implement rule for STS-107 with caveats since experience base is not yet fully developed
- A flight rule will be added to the STS-107 Flight Rules Annex to allow TAL exceptions if the new source of radar data is available
- Rain showers acceptable if coverage is small, movement is consistent and no additional convective development forecast, light intensity and no lightning potential along the approach corridor
- Must still meet ceiling/visibility and landing/rollout criteria
- If launch day conditions results in insufficient confidence in ensuring the exercised rain shower exception criteria are met, this portion of the rule will not be



# **Space Communications and Data Systems**



# STS-107 SPACEHAB/FREESTAR

### Flight Readiness Review

#### **Networks**





#### Science Mission

- Spacehab
- Research Double Module (RDM)

FROM CLARK CHAWLA

- FREESTAR Hitch Hiker
- GSFC Communications
   And Navigations
   Demonstrations On
   Shuttle (CANDOS)

MCCOOL

#### **Agenda**

- Other Network Supported Launches
- Significant Changes
- Unique Network Support

Ted Sobchak
Network Director
GSFC/Code 450
January 2003





# Other Network Supported Launches

- frame. Network loading will be heavy. The following launches are currently planned during the STS-107 mission time
- DELTA II ICESAT/CHIPSAT launch scheduled for 1/11/03.
- WR launch using P3 aircraft and SN
- TITAN IV/B-35 launch scheduled for 1/21/03 (Window DOY 021/2125Z to 022/0135Z)
- **ER launch using SN.**

1

PEGASUS/SORCE launch scheduled for NET 1/25/03

- SN supports SORCE spacecraft.
- SEALAUNCH/SL-10 scheduled for NET 2/01/03 (STS landing day)
- SN launch support from Pacific Ocean.





### Significant Changes

#### Space Network

- Delivery of firmware upgrade to the WSC Modulator/Doppler Predictor (MDP) and Test Modem (TM) to support TDRSS experiment configurations. Non-Shuttle.
- The Boeing TDRS-9 (I) and TDRS-10 (J) are not available for operational support
- Station was red for TDRS-ZOE support until Dec. 18. Station is operational. of ~150 Mph. Commercial power and Navy provided auxiliary power were impacted On Dec. 8 the Super Typhoon Pongsona impacted Guam with maximum sustained winds

#### MIL & PDL

Software delivery to close 13 open discrepancies on several subsystems.

#### NISN

- been replaced with digital modems at the operational sites. Stat Mux supports Shuttle The carrier's analog modems that support the Statistical Mux (Stat Mux) interface have Ch-3 high rate data
- Stat Mux reinstalled at GSFC in mid-October to support new requirement for 48 Mbps DTV data for FREESTAR/MEIDEX payload.





# Unique Network Support for FREESTAR

- communication link supported by the Network. The FREESTAR payload includes an experiment that has an independent
- CANDOS (Communications and Navigation Demonstration on Shuttle) is a communication technology and GPS navigation experiment.
- MIL, and Wallops ground stations. the Space Network (Multiple Access and Single Access services) and the Dryden, The CANDOS is a separate communication system and will interface directly with
- CANDOS-unique equipment has been installed and tested at each station.
- WSC, DFRC, MIL, WPS





## Unique Space Network Scheduling

- STS-107 has a highly integrated payload timeline that depends on comm coverage.
- coverage Hundreds of independent, overlapping science critical periods for network
- There are  $\sim 300$  critical periods covering  $\sim 70\%$  of the mission.
- safety for the other SN customers addresses Shuttle requirements while balancing the requirements and spacecraft A unique SN scheduling process has been developed specifically for STS-107 that
- During the forecast period, the TDRS-047 (TDS) SA2 will be blocked for only STS
- and ZOE) causes conflicts that are harder to resolve. Provides for maximum availability to Shuttle since the loading on other SN nodes (West
- During the active schedule, any Shuttle conflicts that exist for services on TDRS-171 or TDRS-W that can be provided by ISS will be negotiated internally at JSC.
- Only the Launch & Landing critical periods will include additional staffing/engineering support



# Space Communications and Data Systems



### Certificate of Readiness

STS-107 SPACEHAB/FREESTAR Microgravity Research Mission Pending completion of flight readiness preparations, remaining standard work and closure of all action items, NASA dedicated elements and all CSOC resources are ready to support the

Associate Director, Program Manager for Mission Services

**Goddard Space Flight Center** 

Johnson Space Center Manager, Space Operations Services

(Original signed by)

**CSOC Program Manager** K. Reightler

### STS 107 Flight Readiness Review

Flt Ops / 1/9/03	Organization/Date:	S. Q. Hartwig	Presenter:
		:	

#### STS-107 Flight Readiness Review January 9, 2003

**USA Flight Operations** 



# **AGENDA**

Presenter:
S. Q. Hartwig
Organization/Date:
Flt Ops / 1/9/03

Flight Operations Accountabilities

Flight Design & Dynamics Readiness

Space Flight Systems Readiness

Space Flight Operations Readiness

Space Flight Training Readiness

Facility Readiness

• MCC

SPFIPS

1

SMS

Flight Operations COFR Statement

No Issues

No Issues

No Issues

No Issues

No Issues

To Be Presented



#### Certification of Flight Readiness STS-107 Organization/Date: S. Q. Hartwig Presenter: Flt Ops / 1/9/03

- been completed. The USA Flight Operations FRR, NASA MOD FRR, and USA SFOC Pre-FRR have
- section 8.5.18 and appendix "R"). the Space Flight Operations contract Flight Preparation Process Plan (NSTS 08117, for completion, in accordance with NASA requirements and the applicable portions of All Contractor Accountable Functions (CAF) have been completed, or are scheduled
- All required products have been or are scheduled to be delivered per requirements
- All Facilities have been configured and are ready for mission support.
- flight. All CAF personnel are trained and certified or will be trained and certified prior to
- The Flight Crew has been trained.
- There are no open issues.
- Pending completion of the defined open work.

**TO SUPPORT THE STS-107 MISSION** 



S. Q. Hartwig Flight Operations



#### Summary

- STS-107 is a unique flight with highly integrated payload requirements
- Preflight planned timeline satisfies all minimum mission objectives
- The STS-107 Mission Operations team is ready for flight

### MISSION OPERATIONS DIRECTORATE SHUTTLE CERTIFICATE OF FLIGHT READINESS (CoFR) FLIGHT: STS-107 REQUIREMENTS

Mission Objections Discour	
12%	
New Chapter State Call No. 12 12 12 12 12 12 12 12 12 12 12 12 12	EMCC; NETWORK; Flight Anomaly Resolution; Anomaly-Proc; Ex/Al from Prior Reviews; No Constraints; Level II Actions; FPPP Requirements Met
Associate Program Manager, Flight Operations, SFOC	Ex/Al from Prior Reviews; CIL/Hazards; No Constraints; Level II Actions; Mission Requirements; Engineering Drawings; Exception Resolution; CMD Proc; FPPP Requirements Met
Cas How Ex	FAC-MCC; FAC-Network Interface; FAC-SMS; FAC-SPF; FAC-IPS; Crit Processors/Applications; Non-Crit Processors/Applications; FD-Trajectory; FD-Consumables; FD-PDRS; FD-Analyst Cert; FD-CTF; FDF Manage; EMCC; RECON-STAR/MASTII/CD ROM Products; RECON-MCC; TRNG - Crew Trng: TRNG-MCC/POCC: TRNG-SMS; FTP-New One: Flight Anomaly Res: Anomaly-Processors/
, EVA ns Div	_
Round B. San	FAC-NBL; FAC-SVMF; FDF; TRNG-Crew Tmg; TRNG-MCC/POCC; TRNG-EVAMARS; LCC; FTP-New Cos: Flight Anomaly Resolution: Anomaly-Proc: EX/AI from Prior Reviews: CII /Hazards:
Other of	FPPP Requirements Met; Contractor Process Insight
*DT/Chief, Space Flight Training Division	The state of the s
Willia Chan	EX/Al from Prior Reviews; No Constraints; Level II Actions; Mission Requirements; FPPP Requirements Met; Contractor Process Insight
For Chief, Operations Division	ing in
	Crit Processors/Applications; Non-Crit Processors/Applications; FDF; FDF Manage; EMCC; PGSC;
DM/Chief, Flight Design and Dynamics Division	Prior Heviews; No Constraints; Level II Actions; Mission Hequirements; CMD Proc; FPPP   Requirements Met; Contractor Process Insight
R.C. GAM , zliploz	Crit Processors/Applications; Non-Crit Processors/Applications; FDF; EMCC; RECON-Flight S/W (MMU); TRNG-MCC/POCC; FTP-New Ops; Flight Anomaly Resolution; Anomaly-Proc; Ex/Al from
DF/Chief, Systems Division	5
Children 1	Crit Processors/Applications; Non-Crit Processors/Applications; FDF; EMCC; TRNG-MCC/POCC; CCC; FTP-New Ops; Flight Anomaly Resolution; Anomaly-Proc; Ex/Al from Prior Reviews;
DAB/Chief, Fight Director Office	Constraints; Level II Actions; Mission Requirements; Exception Resolution; CMD Proc; FPPP Requirements Met; Contractor Process Insight
End Grade	Critical Processors/Applications, Non-Crit Processors/Applications; Flight Rules: EMCC: Trng-MCC /POCC; FTP-New Operations; Anomaly-Proc; Ex/Al from Prior Reviews; CIL/Hazards; No

# STS-107 FLIGHT READINESS STATEMENT



THE MISSION OPERATIONS FLIGHT PREPARATION PROCESS PLAN DOCUMENTED IN NSTS 08117, REQUIREMENTS AND PROCEDURES FOR CERTIFICATION OF FLIGHT READINESS, HAVE BEEN SATISFIED. REQUIRED PRODUCTS AND OTHER RESPONSIBILITIES FOR MISSION OPERATIONS (NSTS 08117, SECTION 8, PARAGRAPH 8.5.7) HAVE BEEN OR WILL BE PRODUCED OR COMPLETED. ALL AREAS ARE READY. MISSION OPERATIONS IS PREPARED TO SIGN THE CERTIFICATE OF FLIGHT READINESS FOR STS-107

STS-107 FRR/MOD

### **Backup Charts**

- Propulsive Consumables Summary
- OMS/ARCS load (margin) 17,500/4970 lbm (\*150 lbm) \*deletion of SIMPLEX burn will increase margin by ~400 lbs
- FRCS load (margin)2
- 2175 lbm (440 lbm)
- ~250 attitude maneuvers to support payload requirements
- Non-Propulsive Consumables Summary

Margin / Padhold 61 lbm / 95 hrs 260 lbm / 136 hrs

- Cryo H2 (9 tanks)
- Cryo O2 (9 tanks with 350 lb offload)
- N2 (5 tanks offloaded to equivalent of 4)

45 lbm

- LiOH Consumables Summary
- 66 cans (covers EOM +3)

# Flight Readiness - Flight Design

Flight Design Accountabilities	Significant Changes	Readiness Issues	To Be Presented
Ascent Trajectory Design and Production	<u>N</u>	<del>V</del>	8
ILOADS (Nominal / Aborts)	8	No	₹
Day of Launch ILOAD Update Process (DOLILU)	<u>~</u>	N <sub>O</sub>	₹
Orbit Design and Production	N <sub>o</sub>	No	8
Launch Window	N 0	No	8
Trajectory Sequence of Events	<u>Z</u>	N <sub>O</sub>	8
Rendezvous and Proximity Operations (N/A for STS-107)	<u>N</u>	N <sub>o</sub>	8
Clearance Analyses (N/A for STS-107)	<u>N</u>	<del>V</del>	8
Entry and Descent Trajectory Design and Production	N <sub>O</sub>	N <sub>o</sub>	8
ILOADS	8	N <sub>O</sub>	8
Entry, RTLS, TAEM, Landing / Roll-Out Analysis	<u>N</u>	<u>N</u>	8
Commit to Flight Process	N <sub>o</sub>	N <sub>o</sub>	8

There are no readiness issues associated with the listed Flight Operations accountabilities



Facility
/ Readiness -

|--|

Space Flight Systems Accountabilities	Significant Changes	Readiness Issues	To Be Presented
Propulsive Consumables Analysis and Production	No	8	N O
Non-Propulsive Consumables Analysis and Production	No	8	8
Mass Properties / CG Analysis and Products	N	₹	8
Photo TV	No	8	8
IFM	No	8	8
Crew Systems Training (Crew Habitability & Crew Escape)	N <sub>O</sub>	8	<del>V</del>
Robotics Analysis	No	8	8

There are no readiness issues associated with the listed Flight Operations accountabilities



### Flight Readiness – Space Flight Operations

Organization/Date: Flt Ops / 1/9/03	S. Q. Hartwig	Presenter:

Space Flight Operations Accountabilities	Significant Changes	Readiness Issues	To Be Presented
Flight Data File	N <sub>o</sub>	8	No
Flight Activity Timeline Analysis / Development	No	8	No
Cargo Operations Analysis and Products	N <sub>o</sub>	8	No
Orbiter Communications Adapter (OCA)	N <sub>o</sub>	8	N <sub>O</sub>

There are no readiness issues associated with the listed Flight Operations accountabilities



### Flight Readiness – Space Flight Training

Presenter: S. Q. Hartwig Organization/Date: Flt Ops / 1/9/03

Space Flight Training Accountabilities	Significant Changes	Readiness Issues	To Be Presented
Crew Training Plan	8	8	<del>Z</del>
Crew Flight Training	No	8	No.
Simulations Completed	N <sub>O</sub>	8	<u>R</u>
Simulations Remaining	8	8	N <sub>o</sub>
Robotics Training	8	8	N <sub>o</sub>
Payload Training	8	8	S o
PGSC / Network Training	<u>N</u>	8	<u>N</u>

There are no readiness issues associated with the listed Flight Operations accountabilities



### **Facility Readiness**

Organization/Date: S. Q. Hartwig Presenter:

Flt Ops / 1/9/03

Facility Accountabilities	Significant Changes	Readiness Issues	To Be Presented	МСС	SPF	IPS	SMS
Critical Processors and Applications	S	8 O	8				
Non-Critical Processors and Applications	S	N <sub>O</sub>	No.				
Recon / Platform Version	S	8	8				:
Significant SR's (Changes)	No	<del>V</del>	<del>8</del>				
Significant AR's (Issues)	No	No	<del>Z</del>				
Standard Open Work	No	No	8				
Non-Standard Open Work	No	N O	8				
Operator Training and Certification Status	S	N <sub>O</sub>	8				
Real-Time Call Up Readiness	No	No	No				

There are no readiness issues associated with the listed Flight Operations accountabilities







### Flight Readiness Review STS-107 / Freestar

G. Allen Flynt EVA Project Office Johnson Space Center January 9, 2003



#### **Agenda**



### **EVA Mission Overview**

No scheduled or unscheduled EVA requirements

## Standard Contingency EVA training

- Payload bay door closure and latches
- Ku-band antenna realign

#### Logistics

- Two EMU's
- Standard contingency tools

# **EVA Hardware First Flight and Open Items**

- None
- EVA Fit Checks and Sharp Edge Status
- 100% complete
- Planned Forward Work
- None

#### Special Topic

EMU Biomed Cable Anomaly



### Special Topic

**EMU Bio Med Cable Anomaly** 

EVA-3

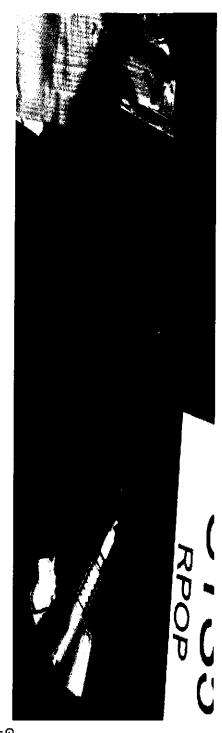


# Special Topic EMU Bio Med Cable Anomaly



#### Background

- After STS 113 EVA2 the crew noted a break in the insulation of one of the Operational Bioinstrumentation System (OBS) cables.
- A new cable of the same design was substituted for EVA3
- Down linked photos of the damaged harness raised numerous concerns
- Primary and most significant was the concern of an exposed conductor which could arc and initiate a catastrophic ignition event
- Secondary concerns included workmanship, process escapes, and lack community awareness and sensitivity to the hazard



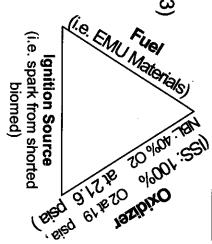


### Special Topic EMU Bio Med Cable Anomaly



### Background (Cont.)

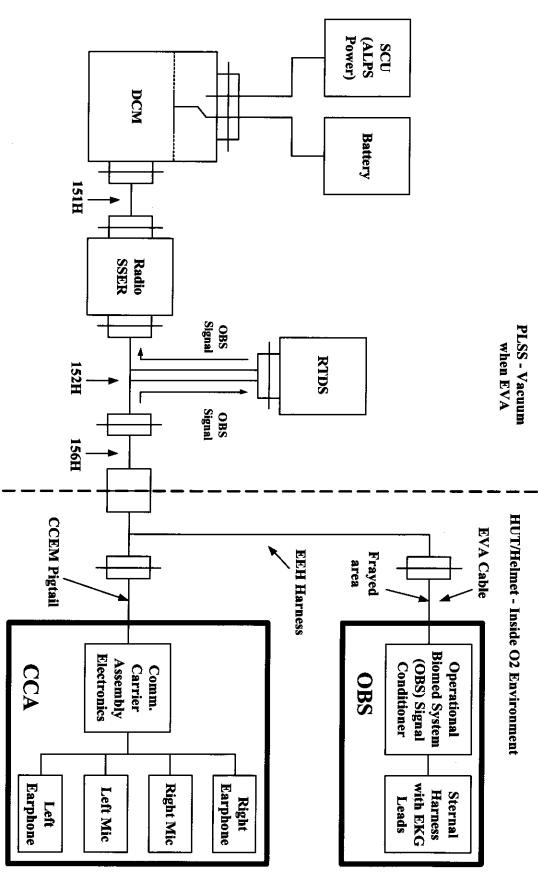
- variables must be present at all times In order to have the "worst case" catastrophic ignition event three (3)
- Oxygen
- Materials serving as a fuel
- Ignition source (energy in a form of spark from a short)
- times and controls the third to ensure safety By design the EMU has two (2) of these parameters present at all
- Appropriate material selection helps minimize risk also
- for internal harnessing) did not provide sufficient assurances that Initial review of documentation (Hazard Analyses and FEMA / CIL's ignition sources were adequately controlled in the suit
- Bio Med harness documentation lacked testing/analysis to substantiate criticality
- fire triangle were adequate until a Tiger Team could be formed to ensure controls of third leg of It was determined to stand down all operations (both flight and NBL)
- astronaut office, SR&QA, and MOD electronic parts specialists, material experts, and oxygen expertise), organizations including the Engineering Directorate (including EVA Project office led a Tiger Team with expertise from multiple JSC





# **OBS-CCA Block Diagram in EMU**





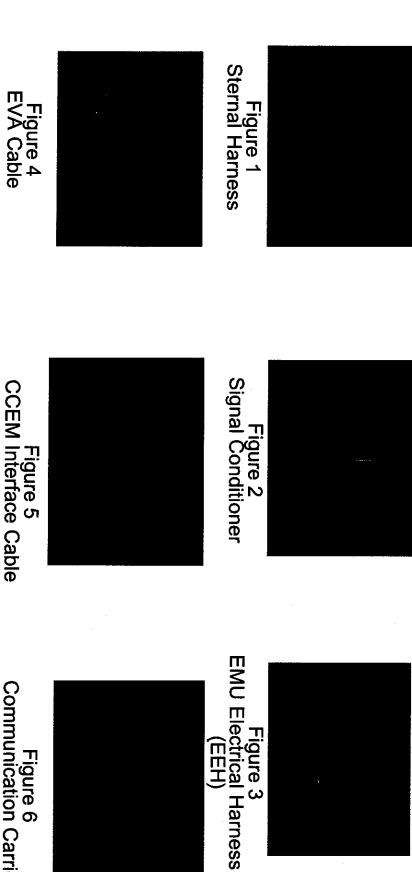


### **EMU Bio Med Cable Anomaly Special Topic**



### **Investigative Findings**

The internal harnesses within the EMU consist of the following. Each item and related circuitry was evaluated in the investigation.



Communication Carrier Assembly (CCA) Figure 6



# Special Topic EMU Bio Med Cable Anomaly



#### Summary

- In an effort to provide adequate assurances that proper safe guards were in place to was employed control this potentially catastrophic condition, the following conservative methodology
- Although improbable (and in most cases non-credible) a shorted condition in the in-suit harnesses was assumed to have occurred.
- This anomaly has never been observed (including STS-113 bio-med cable)
- The conductor inside the cable (29 gauge wire), selected specifically for encapsulates it. Some circuits, such as the audio outputs, would require two conductors to breach the Teflon insulation and contract each other. insulation layer and come in contact with the metallic shielding that its flexibility in this application, would need to penetrate the Teflon
- event was not credible With a postulated short present, up stream protective circuitry was analyzed and verified to provide adequate safe guards to ensure that initiation of an ignition
- Testing was conducted to confirm analytical findings where required, utilizing conservative factors on each variable (e.g., highest allowable battery voltage,



# Special Topic EMU Bio Med Cable Anomaly



### Summary (cont.)

- Investigation found that the bio-med system will not provide enough energy, even with a short, for an ignition event to be credible
- short, so that ignition initiation is not credible Investigation found that the radio (SSER) system will limit energy levels, even with a
- Protective circuitry of the radio is adequate and has been verified by test / analysis

#### Conclusion

- conservative approach and taking into account all failures caused by a postulated No credible ignition event exists within the EMU even when utilizing a very
- The EMU integrated system is safe to operate in all applications



### STS-107 / Freestar



- There are no EVA exceptions for STS-107 / Freestar
- STS-107 / Freestar The EVA Project Office is ready to proceed with the launch of
- There is no open work

Original signed by

G. Allen Flynt Manager, EVA Project Office

#### Mission Management Team L-1 Day Review January 15, 2003

Manager, Launch Integration

Mission Operations Introduction

Space and Life Sciences

Flight Crew

EVA

Program Integration

Director, Mission Operations APM, Flight Operations, SFOC Manager, EVA Project

Director, Flight Crew Operations

Director, Space and Life Sciences

Flight Manager

Manager, Space Shuttle Customer and Flight Integration Manager, Space Shuttle Systems Integration

Manager, Space Shuttle KSC Integration

APM, Program Integration, SFOC

Director of ISS/Payloads Processing

Manager, External Tark Project

Manager, Reusable Solid Rocket Motor Project

Manager, Solid Rocket Booster Project APM, SRB Element, SFOC

SRB RSRM

External Tank

Payload Processing

Manager, Space Shuttle Main Engine Project

Manager, Space Shuttle Vehicle Engineering

Vehicle Engineering

SSME

APM, FCE/EVA, SFOC APM, Orbiter Element, SFOC

Ferry Operations Manager

APM, Ground Operations, SFOC Director of Shuttle Processing, KSC

United States Air Force

Range **DDMS** 

Shuttle Processing Ferry Readiness

Commander, DOD, Manned Space Flight Support Office

45th Weather Squadron

National Weather Service

Manager, Space Shuttle Safety, Reliability & Quality Assurance

Manager, Launch Integration

Readiness Poli SS SR&QA Landing Weather Launch Weather